

Meeting Title	Board of Directors		
Date	16 November 2023	Agenda item	Bo.11.23.12

## Committee/Academy Escalation and Assurance Report (AAA)

Report from the: Finance and Performance Academy

Date of meeting: 27<sup>th</sup> September 2023

### Key escalation and discussion points from the meeting

#### Alert:

**Monthly Finance Report** – the Academy noted the risk in delivering the 23/24 financial plan. The risk is in the main due to increasing costs of strike action and slow progress in delivering the Waste Reduction Plan. As at month 5 the Trust is reporting a £2.2m deficit against a breakeven plan..

The Academy discussed the underlying financial position, the risk to delivering the plan this financial year and the significant deficit being carried into next financial year.

**Industrial action** – the continued cost/impact of ongoing industrial action was picked up under a few agenda items.

#### Advise:

**Urgent Care improvement Plan** – there were two fantastic pieces of work shared as part of the transformational work stream in urgent care:

- The first area of focus was the stroke rehabilitation ward, bed capacity is being increased in line with the winter plan from 27 to 51 beds. The increased capacity will result in a more appropriately sized bed base for stroke services for Bradford and Airedale patients and will also help improve our SSNAP score. Ward 9 will open as a stroke rehab area from November 23.
- The second areas of work was the conversion of an existing ward to a younger persons frailty ward (ward 17). Frailty in Bradford results in comorbidities being more prevalent at a younger age (65 to 76). The new ward will result in this cohort of patients having access to the care they need. The ward is planned to open by November.

**Procurement update** – a useful update was shared on delivery of the procurement strategy at both BTHFT and across WYAAT.

**Performance Highlight Report** – the Academy received and reviewed the monthly comprehensive report. Our performance remains strong in comparison with our West Yorkshire peers.

The Chief Operating Officer fed back to us on the delivering operational excellence workshop that was held with Trust colleagues in September.

**Participation** – there was good participation throughout the meeting from attendees and a good discussion about the financial positions and work being undertaken to mitigate the risk.

#### Assure:

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**Financial Improvement Plan** – we had a good discussion about the waste reduction plan. Two key questions were discussed:

- How do we reduce waste and how do we communicate with the organisation in doing this.

Karen Walker, Non-Executive Director helpfully agreed to share some messages with the Director of Finance (DOF) about how we might “campaign” about reducing waste in the Trust.

The DOF updated the Committee that he has written out to all Clinical Service Units to ask for their support in reducing the deficit.

**Finance and Performance Effectiveness Review** – we used slido to review six questions about the Academy’s effectiveness over the last 12 months. Results will be coming back to a future Academy meeting so we can discuss how we continue to improve our effectiveness. It was a good lively session, and everyone participated.

**High Level Risks Relevant to the Academy** - the Academy was assured at the end of the meeting that all relevant risks had been identified, reported to the Academy and were being managed appropriately. No new risks were included in the risk register for the Academy.

#### Report completed by:

Julie Lawreniuk

Academy Chair and Non-Executive Director

8th October 2023